

Born into a military family, **Sam Michaud** followed in his father's footsteps and joined the Canadian Armed Forces Primary Reserve as a soldier in the West Nova Scotia Regiment in 1986. In 1987, he transferred to the Regular Force to undergo training as a pilot in the Canadian Armed Forces.

A career naval aviator, he flew Sea King helicopters for more than two decades completing several operational deployments including service in the first Gulf War and peacemaking operations in Somalia. His military service included command of 423 Maritime Helicopter Squadron and 12 Wing Shearwater. As a senior staff officer in National Defence Headquarters, he played central roles in the development of national policies, the elaboration of strategic plans, and led transformation initiatives designed to increase the efficiency and effectiveness of the Canadian Armed Forces.

Following 26 years of uniformed service, Sam retired from the Canadian Armed Forces to begin a second career as a senior leader in the defence and aerospace industry. He previously served as the Executive Program Manager for the Maritime Helicopter Project's Integrated Mission System at General Dynamics Mission Systems-Canada before joining Marshall Canada as the Managing Director in April 2018.

Sam brings more than 36 years of experience in Aerospace and Defence and has a Bachelor of Commerce from Saint Mary's University, Halifax and a Master of Defence Studies from the Royal Military College, Kingston.